

2023 - 2025

KAIKOHE-HOKIANGA COMMUNITY BOARD STRATEGIC PLAN



EMPOWERED, EQUITABLE AND THRIVING FUTURES FOR ALL COMMUNITIES

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INTRODUCTION

The purpose of this document is to present the aspirations of our communities in the Kaikohe-Hokianga ward. These have been drawn from previous and current board and staff prioritisations and knowledge. It also informs how we wish to fulfil our obligations to, and how we will work with, the communities we represent.

This document enables us to participate in the process that ensures community aspirations are considered in the process by which projects are committed to the Long-Term Plan. It will also help communities to find ways of addressing aspirations council cannot fulfil.

We acknowledge that these are not necessarily representational of all community aspirations, nor do they anticipate all future needs that may arise. Therefore, we see this document as a living one to ensure it can be responsive to community needs as they arise.

The Board adopted the Plan in September 2023 and reviewed with minor changes in August 2025.

Ngā mihi nui

Kaikohe- Hokianga Community Board



Chicky Rudkin



Tanya Filia



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Mike Edmonds



Trinity Edwards



John Vujcich

"TAKE CARE OF OUR CHILDREN, TAKE CARE OF WHAT THEY HEAR, TAKE CARE OF WHAT THEY SEE, TAKE CARE OF WHAT THEY FEEL, FOR HOW THE CHILDREN GROW, SO WILL THE SHAPE OF AOTEAROA"

DAME WHINIA COOPER

ROLE OF COMMUNITY BOARDS

Under Section 52 The Local Government Act 2002 defines the role of a community board as being to:

- a) Represent, and act as an advocate for, the interests of its community; and
- b) Consider and report on all matters referred to it by the territorial authority, or any matter of interest or concern to the community board; and
- c) Maintain an overview of services provided by the territorial authority within the community; and
- d) Prepare an annual submission to the territorial authority for expenditure within the community; and
- e) Communicate with community organisations and special interest groups within the community; and
- f) Undertake any other responsibilities that are delegated to it by the territorial authority.

“TIAKI TAIAO! Caring for our Environment!

MANAAKI TANGATA! Embracing our People!

OUR COMMUNITY OUTCOMES – KHCB

Empowered, equitable and thriving futures for all communities.

OUR MISSION

To engage with our communities with commitment and courage, supporting realisation of their aspirations to equitably uplift our Kaitake-Hokianga area.

OUR VALUES | NGĀ UARA

Our Board is **Committed** to putting in the work to achieve equitable opportunity in our communities.

Our Board is committed to **Understanding** our communities needs and aspirations by actively engage with and listening to them.

Our Board is committed to **Empowerment**, making informed decisions that empower and resource our communities through a local lens and accessible policies and processes.

Our Board **Takes Responsibility** in our Public Service roles and aspires to create an active citizenship partnership with our communities.

Our Board works to build **Trust** with our communities by being effective communication conduits to council and achieving tangible outcomes.

Tika, Pono and Manaakitanga are values that guide the way we aspire to relate to our people, staff, and each other.

OUR COMMUNITY OUTCOMES – KHCB

- ⦿ Improved outcomes for our communities now and into the future by addressing past and closing future equity gaps.
- ⦿ Empowered Community Boards with increased delegations that enable better local decision making for improved local impact.
- ⦿ Empowered communities supported and resourced to take the lead in equitable local decision making.
- ⦿ Council processes that are easily understood for our communities to access equitable support.

OUR COMMUNITY OUTCOMES – FNDC

- ⦿ Proud, vibrant communities
- ⦿ Prosperous communities supported by a sustainable economy
- ⦿ Communities that are healthy, safe, connected, and sustainable
- ⦿ Connected communities that are prepared for the unexpected
- ⦿ A wisely managed and treasured environment that recognises the role of Tangata Whenua as kaitiaki
- ⦿ We embrace and celebrate our unique culture and heritage and value it as a source of enduring pride.

COMMUNITY DEVELOPMENT PLANS (CDP)

According to the FNDC website.

'A Community Development Plan is developed by an agreed process between a community and the Far North District Council. The plan helps the Council and the community to discuss ways to manage change while protecting what is valued most. The Community Development Planning process enables a community to explore more about whom and what their community is, what its strengths and challenges are, and how community members can make a difference in their community. Community development planning is about providing opportunities to learn more about local issues, weigh up options to address them, and voice an opinion.'

The Community Development Plan is not the Council's plan – it is a living document, and it belongs to the community. However, the Community Development Plan may be used by communities to make submissions to inform the Council's strategic planning and allocation of resources, as well as those of other agencies. Ultimately, not all issues raised by the community can be resolved or owned by Council or other agencies, but they may remain as important issues for the community to continue to try to resolve with their own resources.

CURRENT STATE AND DESIRED OUTCOME

There are currently 7 CDPs listed on the FNDC website. Some communities have developed Master Plans with external organisations without council input, others are refreshing CDPs with support from FNDC teams. Given the historical significance of CDPs as a tool for community empowerment, the Board seeks to utilise the information in them, and support communities to refresh them aligning to our values of **understanding, empowerment and taking responsibility**.

There are 3 key relationships crucial to the success of CDPs:

1. People within communities and what they do for themselves
2. Relationship with local authority (FNDC)
3. Community relationships with other entities, agencies, and groups, e.g., schools, police, etc.

We acknowledge not all communities have a CDP, however we value their voices and seek to capture them through engagement with our communities.

We acknowledge the Future for Local Government recommendation that: *"local government adopts greater use of deliberative and participatory democracy in local decision-making"* and commit to supporting and resourcing our communities towards deliberative and participatory democracy in local decision-making a vital element in achieving our vision of **Empowered, equitable and thriving futures for all communities**.

ASPIRATIONAL PROJECTS AND PRIORITIES FOR KAIKOHE- HOKIANGA WARD



“HAERE WHAKAMUA
MOVING TOWARDS A BETTER FUTURE’

Roothing & Footpaths			
CB Delegations footpaths - cycleways - walkways			
Desired outcome	Current Status	Actions	Priorities Issue - Needs - Concerns
Safe, well maintained, future proofed roads Public access to roading and footpath matrix.	Potholes, unsafe roads, limited traffic calming, speed Rawene Ferry parking unsafe Taheke Flood zone currently cuts access for emergency services in high rain fall	Prioritise and resolve safety concerns first	Roothing: • Roadside vegetation kept short in fire season • Road signage – upgraded, cleaned, replaced across all district Kaikohe • Kaikohe Improved street lighting • Okaihau traffic calming • Ohaeawai traffic calming South Hokianga • Pakanae - Cemetery Rd damaged road onto bridge • Taheke One-way bridge: visibility • Support lower speed limit in Waima • Town Signs in Waima • Waimamaku - Taita one-way bridge: approach not suitable for trucks • Upgrade 'Hot mix bitumen' Clendon Espl Rawene • Hokianga Harbour Dr traffic calming • Rawene traffic calming • Rawene Ferry entry and exit – better traffic system • Rawene Ferry parking: improve safety • Rawene - Clendon Esplanade fix under road erosion • Flooding – Taheke, Omanaia, Taheke Road Kaikohe (adjacent cycle trail entrance)

			• Bus stop near Koutu Loop rd, Whirinaki end North Hokianga • Kohukohu traffic calming – before school and town • Panguru – Improved roadside maintenance (Prince Charles tree growth) Long Bridge to Church • Motuti bus turn around • Motuti road graded to marae • Rakataupu Road, Kohukohu - Safety • Kohukohu – street lighting aligns with community plan – dark sky / heritage • Improved LOS Grading North Hokianga back roads • Flooding - West Coast Road Kohukohu; Pawarenga; Waihou opposite Waimirirangi marae; Mangamuka
Footpaths are safe, accessible, and maintained Extended footpaths for safer walking	Footpaths are not cleared, limited access for people with mobility issues (steep, narrow), unsafe areas	Share maintenance plans and footpath matrix to community	Footpaths: South Hokianga • Opononi - footpath opposite Baker Rd: ensure safety • Opononi - Fairlie Cr link with Hokianga Harbour Drive • Omapere - Pioneer walk - Pakia Hill footpath: safe accessible • Koutu footpath to Kura: new • Horeke - township to school and Mangungu • Rawene - Manning St - Marmon St W to Marriner St • Pakanae to Opononi North Hokianga • Kohukohu - township to sports field and ferry • Panguru - clinic to shop
Reduced DUST, dust control near Kohanga Reo	Dust impacting on health and safety	Seek policy change of Dust Matrix	Dust: South Hokianga • Otua Te Kohanga Reo, village • Opononi - Kohohuia Road

			- Waima Valley Road North Hokianga - West Coast Road (from long bridge to past Catholic Church Waiho) - Motukaraka Point Road to marae - Kohukohu - Smiths Deviation Road to Pikiparia marae - Pawarenga Road around the clinic
	Blocked drains, drainage insufficient, roads flooding		Road Drainage: South Hokianga - Omanaia Road - prevent flooding at both ends - Pakanae - Cemetery Rd fix inadequate drainage - Taheke - Ramsey Road (off Taheke Bridge) North Hokianga - Pawarenga Road past the clinic area - Kohukohu - vegetation in drains (flood risk)
Safe Cycling	Few places safe for cyclists		Cycling: - SHW12 cycle safety signs - Rawene to junction SH12: safe cycling lane, signage
Rawene roads and footpath vegetation maintained without toxic chemicals	Toxic spray use and/or high vegetation	Review Spray/ manual control options, report to KHCB, Hokianga Spray-Free	Vegetation: Rawene roads and footpath vegetation maintained without toxic chemicals

Water Supply			
Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
Access to clean water for all Sustainable use of water Fire Hydrants fit for purpose	Some Households are without running water, as tanks, pumps, fittings are expensive to install Lack of drinking water in Emergencies Overuse of water in times of drought Fire hydrants hidden, unusable - hard to find and use	Water tank subsidies Data on Smoothy Bore capacity made available Plan for emergency drinking water Education on water conservation Maintenance programme for hydrants	• Develop district wide water tank subsidy scheme • Investigate supporting repair and maintenance of community drinking water supply lines • Education and planning for drinking water supply in emergencies. • Fire Hydrants: locate, repair, keep well maintained

Wastewater			
Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
Zero human waste to water.	Four WWTP discharge to Hokianga Harbour Stormwater ingress causes WWTP to malfunction. Pollutants contaminate harbour, kaimoana, takes litter and microplastics to sea.	Prioritise land-based systems Treat Hokianga Harbour as a whole catchment	Prioritise working with hapū-led working groups to find land-based solutions on culturally and environmentally appropriate whenua
Stormwater			
Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
Does not compromise wastewater systems or Harbour health.		Find solutions to prevent infiltration of sewage lines and harbour pollution Educate public around gutter traps	- Find solutions to prevent infiltration of sewage lines and pollution of waterways - Education for public around private gutter traps infiltrating wastewater systems. ‘Drain bags’ to prevent litter from entering waterways

Solid Waste Management			
Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
Para kore/ Zero waste. Excellent recycling accessible to all Non-essential plastics phased out. Local Social Enterprise for recycling Accessible E-waste return/ reuse	Many people burn toxic waste, litter, illegal dumping There is limited access to recycling facilities in Wekaweka/ Waimamaku area	Education programmes Establish easy access to recycling in all areas Support Social Enterprise for reuse of plastics	• Para Kore role based in Kaikohe-Hokianga. • Access to recycling in Waimamaku • Free accessible e-waste collection • Support for transport of non-recyclable waste to Refuse Ctrs. • 'Drain bags' on town stormwater drains

District Facilities			
Civic & community buildings Housing for the elderly Recreation Carparks			
CB Delegations			
Cemeteries – halls – public toilets – reserves – town beautification and maintenance (incl. town litter)			
Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
Future-proof, safe, well cared for and maintained district facilities Accessible recreational activities for all ages, abilities Enough warm accessible housing for kaumatua and kuia, well maintained Natural Burial option available Spray-free public areas (Rawene) Civil Defence Welfare Hubs are well supported and	Lack of maintenance of district facilities Climate change not considered in planning. Run down pensioner flats No public toilet access in Waimamaku No natural burial area No playspace in Opononi, Waimamaku, Rawene Lack of recreational opportunities for Rangatahi	Increase Level of Service for mowing, maintenance of reserves and community buildings Make maintenance plans public Prioritise housing for the elderly and vulnerable Support natural burial grounds Support Community groups to establish recreational opportunities and safer towns	• Install solar panels on all Council owned buildings with battery storage for emergencies at buildings used for welfare hubs • Invest more money in town-scaping, beautification, and levels of Service: • Kaikohe, Ohaeawai, Okaihau (hall upgrade) • Opononi, Rawene • Ensure satisfactory LOS for mowing, gutters across all reserves, cemeteries and public council facilities • Employ local contractors • More Elderly Housing available, well maintained • Support for Social Housing and housing repair projects • Support natural burial ground development • Develop a set of priorities for KHCB fund allocation

included in FNDC emergency planning No litter	Unsafe towns due to crime & aggression Toxic spray use despite Town Plans	Use alternatives to toxic sprays (Rawene)	- Promote Placemaking Fund, Community Grant fund and how to apply for it - Civil Defence Welfare hubs equipped with generators - Clean signage for all signs in Far North - Motor Homes – facilities that ensure no environmental damage by users - Motor Homes – provision of safe stops to encourage tourism in Kaikohe – next to Cycleway entrance Taheke Road: Public toilet and landscaping / beautification Address flooding Kaikohe pump track Lindvart Park - Upgrade Memorial Hall & outdoor stage - Support development of youth centre in Kaikohe - Support investment in safe bike riding spaces - Kaikohe – main street upgrade plant trees - Kaikohe Rei Park – safe whanau space - Support Kaikohe CCTV - Support development of Kaikohe indoor pool facility - Support university education facility for Kaikohe - Walking tracks / dog park Kaikohe rugby area/old field - Kaikohe skate park ramp – tagging / solution / artwork - Okaihau playground swing installation
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			South Hokianga • Support Rawene Domain development: Including (but not limited to) Hokianga Sailing Club, Men's Shed, Hokianga Bike Club, Hokianga Community Gym, Treks for Kids' • Rawene Domain pump track • Install CCTV cameras for safety: • Rawene, Opononi, Omapere town centres/shop area • Arai te Uru (Omapere) • Public toilet at Waimamaku and / or Mangamuka • Improve Level of Service for mowing, gutters, Freese Park, Lucy Baxter Reserve, Waiotemarama Cemetery, Waimamaku Reserve, Rawene Hall + Library • Fix Freese Park drainage • Spray free reserves and facilities in Rawene • Rawene playground • Support Otaua Sports Club development • Support Opononi Youth Hub Development. • Support Playspaces at Waimamaku, Opononi, Horeke • Support for development of Waima Community plan • Support Taheke Community Centre improvements • FNDC managed rubbish bin at Whirinaki Junction • Another rubbish bin at Freese Park • Maintain and upgrade Freese Park playground • Address coastal erosion Pakanae • Alternative to toxic sprays in public spaces in Rawene
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			North Hokianga • Kohukohu Hall refurbishment • Kohukohu – safe skate park • Broadwood swing bridge • Mangamuka – new toilets • Support Mangamuka Community Plan
Customer Services Service centres / iSITES Libraries & Museums			
Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
			• All service centres and iSITES: - recycling as BAU, install solar panels • Kaikohe Library / hub project – kept local; completed. • Funding for sustainable Pioneer Village

Environmental Management

Animal control
Environmental health
Monitoring & Enforcement
District Licensing Committee
Resource consents, Building consents

Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
Strong public engagement means that Climate Change, social/cultural and environmental impacts are included prominently in planning, resource and building consents Education and enforcement keep dogs under control There are a range of housing projects that provide for the needs of Hokianga There is no drinking, smoking or vaping in public spaces Lake Omapere is clean	Climate Change, social, cultural, and environmental concerns are not sufficiently addressed in consents Boat trailers take up parking in Opononi Dogs roaming uncontrolled Hokianga housing crisis Alcohol and vapes are easily available and used in public spaces Building consents are expensive, lengthy and difficult to navigate	Engagement with the public to ensure climate change, social/cultural and environmental considerations are 'baked in' to planning and consents	• Improve public engagement to take into account climate change, social/cultural and environmental impacts re planning, resource and building consents. • Dog control; increased level of service in Rawene, Whirinaki, Opononi, Omapere and Kaikohe • Boat trailers required to park outside of area between 4-square and Big Basket, Opononi. • Ban vaping in public spaces. • Support/ implement pest control on Council land. • Reduce Council fees for small eco-home builds to incentivise low impact housing. • Create "pre-approved" plans to streamline processing of building consents. • Support all efforts to clean Lake Omapere to restore to the kai basket that it was.

Strategic Planning and Policy

Strategic planning
Community development
Māori engagement, relationships, and development
Environmental policy

Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
FNDC has a high level of appropriate engagement and strong positive relationships with hapū, Iwi and community Strategic Planning, Community Development and Environmental policies are developed from local aspirations as well as relevant legislation and consider the best outcomes for future generations South Hokianga has a 'Leadership group' that advocates effectively with Council for community aspirations	Māori viewpoints, Climate Change, social, cultural and environmental concerns and aspirations are not sufficiently considered in Council planning and policy	Improve two-way engagement with Hapū, Iwi and community Make 'Mokopuna Decisions'	• Fund facilitation of climate change resilience planning with marae, hapū, communities – workshops, planning, engagement. Starting with coastal areas which are already suffering effects: Pakanae, Koutu, Opononi, Omapere • Funding to support development plans / feasibility studies / business plans for: ○ Opononi Youth Hub ○ Otaua Sports Club ○ Waimamaku Plan / playspace ○ Horeke plan / playspace ○ Taheke Community Centre upgrade ○ Waima Plan / hall • Resource and support conversations and decisions around hapū, marae and community resilience to impacts of Climate Change • FNDC Climate Change map actioned to support climate resilience and community initiatives • Act on Council transition to carbon neutrality by 2030. • Support marae, hapū and communities transition to carbon neutrality by 2050.

			• Transition Council fleet to a low emissions fleet • Provides sufficient funding to local and regional initiatives. • Correct Māori spelling for all signs in Far North • Support ‘Be Kaitiaki: Buy Local’ Campaign. • Council to meet with the community at their place, whether marae, school or hall and listen to what is said. • Public transport for shopping and hospital • Implement or support Town Plans / Community Development Plans where possible. • Funding for ‘Community Connectors’ role as one point of contact to assist community groups specific projects navigate Council processes from start to end • Support resourcing ‘Welfare Hubs’ for emergency response Kaikohe • Support community safety initiatives • Support building brand of Kaikohe South Hokianga • Support development of a South Hokianga ‘Leadership Group’ from various marae, trusts, community groups. • Support Hokianga Community Campus management to enable education for all Hokianga • Install Electric car charger in Rawene
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Governance & Strategic Administration			
Desired outcome	Current status	Actions	Priorities Issue - Needs - Concerns
Clear instructions for public on FNDC processes and how to engage	Council responsibilities and processes are unclear to the public		Develop clear guidelines for public around resolving issues and Council processes for LTP, District Plan.

***Key stakeholders for consideration across all or specific activities:**

Far North District Council (FNDC), Local Waters Done Well, FNDC Transport Services, FNDC contractors, Waka Kotahi, Northland Regional Council (NRC), Residents and Ratepayers Associations, Localised specific interest groups and Business Associations, Marae, Takiwa, schools, Hapu, Iwi, Te Kahu o Taonui, Te Mauri o Te Wai, communities, Community Business and Environment Centre (CBEC), Ministry for Environment (MfE), Ministry of Business, Innovation and Employment (MBIE).

Kaikohe-Hokianga Community Board – key priorities

Develop a district wide water tank subsidy scheme

Install solar panels on all Council owned buildings with battery storage for emergencies at buildings used for welfare hubs

Invest more money in town-scaping, beautification, and levels of Service in Kaikohe, Ohaeawai, Okaihau (hall upgrade), Opononi, Rawene

Public toilet and landscaping / beautification next to Cycleway entrance Taheke Road Kaikohe and address flooding.

Kaikohe pump track Lindvart Park (Ride for Life)

Public toilet at Waimamaku and / or Mangamuka

Support Rawene Domain development: Including (but not limited to) Hokianga Sailing Club, Men's Shed, Hokianga Bike Club, Hokianga Community Gym, Treks for Kids'

Rawene Domain pump track

Install CCTV cameras for safety at Rawene, Opononi, Omapere town centres/shop area and Arai te Uru (Omapere)

Fund facilitation of climate change resilience planning with marae, hapū, communities – workshops, planning, engagement. Starting with coastal areas which are already suffering effects: Pakanae, Koutu, Opononi, Omapere