

Implementation Plan

Te Pātukurea: Related objectives



Objective 1 Objective 2 Objective 3 Objective 4

Monitoring and Evaluation Framework	Related objectives	Short term (years 1-3)			Medium term (years 4-10)	Long term (year 11+)	Rationale
		25	26	27			
Establish monitoring and evaluation framework	1,2,3,4	●					This framework will be designed to track progress, assess outcomes, and measure the effectiveness of the plan over time. It will help us understand whether we are achieving our objectives, while also capturing data on growth and change to evaluate progress and inform necessary adjustments. The results of this monitoring will provide critical input for identifying triggers for infrastructure upgrades and will support compliance with National Policy Statement for Urban Development 2020 (NPS:UD) Tier 3 monitoring requirements.
Allocate implementation responsibilities (monitoring and evaluation) internally	1,2,3,4	●	[Patterned background]				Allocating responsibilities ensures clear accountability and effective coordination internally and supports better planning, resource allocation, and monitoring of progress towards the spatial plan's objectives.
Implement monitoring and evaluation framework	1,2,3,4	[Solid purple bar]					Ongoing data collection and monitoring help us keep track of how things are going, spot any problems early, and make better decisions.
Investigate opportunities to develop Smart Cities/ Internet of Things (IoT) initiatives	1,3	●					Developing Smart Cities and leveraging Internet of Things (IoT) initiatives can significantly support growth by improving how cities operate, enhancing quality of life, and fostering economic development. Council will explore these planning tools to help manage change.

Strategic Relationship / Advocacy

Establish a Implementation Steering Group	1, 2,3,4	●	[Patterned background]				The Implementation Steering Group ensures the community's needs, values, and priorities are represented throughout the process. It fosters shared ownership and transparency in delivering the plan. A diverse membership is key—Community Board representation connect the plan to local governance, while Hapū representation brings mana whenua perspectives and kaitiakitanga.
Continue engagement with Ministry of Education	1,2,3	●	[Patterned background]				Advocating for educational infrastructure to be in pace with growth, supporting community needs and future-proofing facilities.
Continue to advocate for transport outcomes with NZTA	1,3	●	[Patterned background]				Advocating to secure funding and alignment on transport infrastructure, enhancing connectivity and safety across the growth areas.
Advocate for necessary infrastructure in Water Services Strategy	1	●					Advocating for strategic investment in water infrastructure, aligning growth with sustainable service delivery and financial planning.
Continue to advocate for health services and facilities with Northland DHB	1	●					Advocating to support community wellbeing by ensuring our health services grow with population needs.
Continue to work with Northland Regional Council (NRC) on flood control opportunities	1		[Patterned background]				Working to enhance resilience by proactively managing flood risks, safeguarding infrastructure and community wellbeing.
Work with Tupu Tonu – Ngāpuhi Investment Fund & the Te Runanga A Iwi O Ngāpuhi	2,3,4		[Solid blue bar]				Working to foster economic growth and cultural partnerships, supporting sustainable development and community prosperity.
Advocate for housing growth with Te Tūāpapa Kura Kāinga – Ministry of Housing and Urban Development	2		[Solid blue bar]				Advocating for delivery of diverse and affordable housing options to meet community needs.
Work with Te Puni Kōkiri to promote Māori wellbeing and development	4	●	[Patterned background]				Advocating for Māori wellbeing and economic opportunities.
Work with the Department of Conservation & Heritage New Zealand Pouhere Taonga	4	●	[Patterned background]				Protecting cultural heritage and natural environments, ensuring sustainable growth while preserving cultural identity.
Continue working with Network Utility Operators on the timing and delivery of infrastructure	1	●	[Patterned background]				Working to align network utility infrastructure delivery with growth, ensuring efficient, cost-effective, and resilient community services.

Strategic Organisation-wide Collaboration	Related objectives	Short term (years 1-3)			Medium term (years 4-10)	Long term (year 11+)	Rationale
		25	26	27			
Implement Tier 3 changes required by NPS:UD	2	●					Making appropriate adjustments to our District Plan to give effect to the NPS:UD.
Refine Wāhi Toiora (covenants, etc.)	1, 2,3,4	●					Updating our constraints data and evidence base so it is kept up to date to inform future structure plans and plan changes.
Implement changes to the PDP that can be completed through current hearings process	1, 2,3,4	●					Achieving short term outcomes under the spatial plan through the current PDP process
Develop Plan Change Strategy	1, 2,3,4		●				Investigating short and long-term changes required to planning provisions to give effect to Spatial Plan (outside of Proposed District Plan (PDP) Hearings Process, changes to rules, downzoning, Future Urban Zones, etc.).
Initiate plan change(s) that gives effect to above (as required)	1, 2,3,4		●		●		Giving effect to the outcomes of the spatial plan through plan changes to our District Plan.
Updates to Te Rerenga strategy	4					●	Te Pātūkurea can inform future updates to Northland's economic development strategy.
Input into draft Open Spaces Strategy	3,4	●					Te Pātūkurea will support this strategy which will guide how open spaces (e.g. Parks) can support needs of people living within Kerikeri-Waipapa.
Input into draft Housing Strategy	2	●					Te Pātūkurea will support this strategy which is looking at improving housing supply, reducing barriers and accelerating new home development.
Complete Community Facilities benchmarking	1,3	●					This will assist in gauging whether community facilities can meet growth demands.
Develop Urban Design Framework to give effect to the Planning and Urban Design Principles	2,3,4		●				An urban design framework will guide high-quality urban development, ensuring vibrant, liveable spaces that reflect community identity.
Blue-green network plan/strategy	4			●			Future planning which integrates natural waterways and green spaces into urban growth.
Input into District-wide Spatial Plan	1, 2,3,4			●			Te Pātūkurea will form part of the Far North District Wide Spatial Plan.
Update Housing and Business Capacity Assessment (HBA)	2,4			●	●	●	Updating our HBA to incorporate new data on demographics, housing, infrastructure, and business, assessing how changes in supply and demand affect housing and business needs.
Review and update Far North 2100	1, 2,3,4				●		Te Pātūkurea will inform updates to the Far North's 80 year vision document.
Commence development of a Consolidated Water Services Bylaw	1,4		●				This bylaw will guide management of treated water supply, wastewater drainage, stormwater, and trade waste.
Respond to or inform Regional Deals (if necessary)	4		●				Te Pātūkurea can support regional funding opportunities and strategic partnerships.

Investment and funding	Related objectives	Short term (years 1-3)			Medium term (years 4-10)	Long term (year 11+)	Rationale
		25	26	27			
Develop funding & financing strategy	1, 2,3,4	●					Funding and financing strategy explores alternative ways of funding which can reduce reliance on rates.
Use funding and financing strategy to inform Long-term Plan (LTP) assumptions	1, 2,3,4	●●●					Funding and finance strategy will inform how we fund infrastructure and growth in our Long-term Plan (LTP).
Development Contributions Policy adopted or Development Levy Introduced	1, 2,3,4		●				Development contributions or levies will reduce dependence on rates to fund infrastructure.
Updates to Revenue and Financing Policy (confirm timing of updates)	1, 2,3,4		●				Updates to the Revenue and Financing Policy resulting from funding & financing strategy; A Revenue and Financing Policy shows how Council funds operating and capital expenditures, and more importantly, who will pay these and why.
Use Spatial Plan to inform 2027-2037 Long-term Plan investments	1, 2,3,4		●●●				Infrastructure identified in Te Pātukurea will be subject to further investigation before being included in the LTP.
Input into Asset Management Plan	1		●				Infrastructure upgrades identified in Te Pātukurea can inform Council's asset management plans; An Asset Management Plan explains how Council looks after its infrastructure, like roads, water, and buildings, to keep them working now and in the future.
Input into 2027 Infrastructure Strategy	1		●●●				Infrastructure requirements identified in Te Pātukurea will inform our infrastructure strategy; An infrastructure strategy sets out the biggest infrastructure challenges Council will face over time and the main options for dealing with them, including the impact of those choices.
Strategic Infrastructure Actions							
Stormwater modelling	1		●				This model informs flood risk management and infrastructure requirements, ensuring resilient infrastructure and safe, sustainable growth.
Complete water / wastewater modelling refinements	1		●●●				This model informs our water and wastewater network capacity and infrastructure requirements that need further investigation.
Complete transport model	1,3		●●●				This model informs our transport network capacity and further upgrades that need to be investigated.
Investigation of additional water source	1		●●●				Investigating raw water sources to cater for future treated water demand.
Input into / update Integrated Transport Strategy / Plan / Transport Network Plan	1,3		●●●				Updating our transport strategy which sets out priorities for transport investment.
Investigate PT options (as part of network plan)	3		●				Investigating options for public transport to service Kerikeri and Waipapa.
Refresh of Urban Active Modes Plan	3			●			Updating our urban active modes plan to improve walking and cycling connectivity within areas earmarked for future growth.
Develop a long term strategy for wastewater treatment and discharge site for Kerikeri & Waipapa	1		●●●				Investigating options for servicing Waipapa with wastewater (for example: expanding treatment capacity at the Kerikeri treatment plant, or building a separate treatment plant in Waipapa) and investigate long term options for discharge of treated wastewater for Kerikeri and Waipapa.

Kerikeri	Related objectives	Short term (years 1-3)			Medium term (years 4-10)	Long term (year 11+)	
		25	26	27			
Develop Structure Plan for urban intensification and greenfield / Catchment Mgmt. Plan - Kerikeri	1, 2,3,4			●			A structure plan precedes the development of a plan change, for the Kerikeri area, a structure plan that considers both greenfield and urban intensification is appropriate.
Placemaking / neighbourhood plan - Kerikeri	1, 2,3,4				●		This involves looking at place-based initiatives to improve vibrancy of Kerikeri Town.
Plan Change(s) - Kerikeri	1, 2,3,4				●	●	Giving effect to Te Pātūkurea by implementing changes to our District Plan.
Add additional treatment capacity to Kerikeri water treatment plant	1		■				Adding additional treatment capacity to meet growing demand over the medium term.
Extend and upgrade Kerikeri Water network and reservoirs	1		●	■			Providing additional storage and extending our water supply network to meet growing demand.
Kerikeri Water Treatment Plant upgrade	1				●		Upgrading our water treatment plant to meet growing demand over the long term.
Add additional module(s) to Kerikeri wastewater treatment plant	1				●		Providing additional treatment capacity in response to increased wastewater flows to the Kerikeri Treatment Plant.
Extend and upgrade Kerikeri Wastewater network	1				●	●	Extending the Kerikeri Wastewater Network area to connect new areas.
Obtain treated wastewater discharge consent renewal	1				●		Obtaining consent from NRC to increase discharge from the Kerikeri Wastewater Treatment Plant.
Kerikeri CBD Road	1,3		●	■			A new road in Kerikeri CBD to ease traffic on Kerikeri Road.
Kerikeri intersection upgrades	1,3				●		Upgrading intersections to meet level of service requirements.
Waipapa							
Placemaking / neighbourhood plan - Waipapa (early enhancements to give effect to UD framework)	1, 2,3,4		●				This involves looking at place-based initiatives to improve vibrancy of Waipapa.
Develop Structure Plan / Catchment Mgmt. Plan - Waipapa for Urban Intensification and Greenfield areas of Waipapa, including Te Puawaitanga	1, 2,3,4		■				A structure plan precedes the development of a plan change. This will include master planning to determine what suitable mix of activities can be accommodated at Te Puawaitanga.
Update placemaking / neighbourhood plan - Waipapa (ahead of plan change and to reflect Structure Plan outcomes sought)	1, 2,3,4		■				This involves updating placemaking plans as a result of structure plan outcomes.
Plan Change(s) - Waipapa (Implementing the Plan Change Strategy)	1, 2,3,4				●		Giving effect to Te Pātūkurea by implementing changes to our district plan.
Waipapa intersection upgrades (timed with growth)	1,3				●		Upgrading intersections to meet level of service requirements.
Extend and upgrade water supply network to Waipapa	1				●		Extending the potable water supply network to new urban areas in Waipapa.
Servicing urban area in Waipapa with reticulated wastewater service	1				●		Servicing existing and new urban areas in Waipapa with reticulated wastewater service.